

Is Wi-Fi on Train a Doomed Value Proposition?

Lessons from the Trenches



The Company - At a Glance

Company

Software provider with offices in Europe

Developer of context-aware mobile middleware

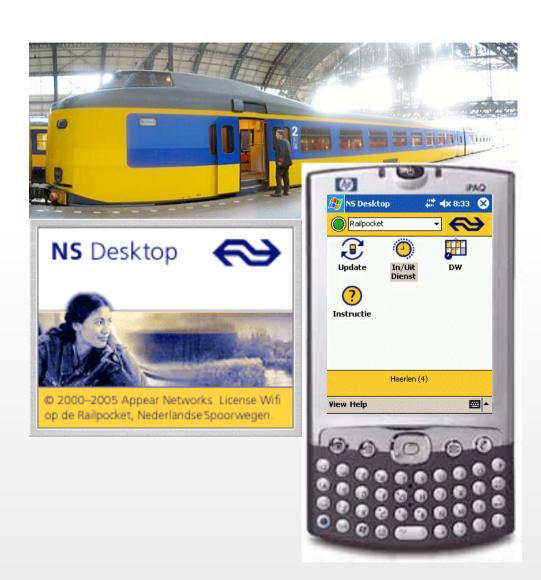
Enabling technology for innovative mobile value-added services (B2E and B2C)

Focus Areas

Supplier of the synchronization solution of the TGV Est project (SNCF)

Supplier of a Wi-Fi synchronization solution for 10,000 train drivers & conductors (Dutch Rail)

Joint proposals with industry leaders Cisco, Orange, Capgemini, Icomera, Nomad and **telent**.





Most Advanced Wi-Fi on Train Deployment





Largest Public Transport Deployment

50

Cisco WLAN enabled stations

10.000

Appear IQ enabled Pocket PC PDAs

24x7

Operational Setting





Real Customer Benefits

"NS' introduction of the wireless platform has generated an efficiency gain of 25 minutes per employee, per shift, saving an estimated eight million Euros per year. We had to select a reliable platform able to support our highly demanding requirements. The system must run 365 days per year, 24 hours per day, and support 10,000 users scattered through out the country in over 50 stations "

Wim Liet, Head Business Applications, NS Reizigers Production Services





The Paradox

Some deployments are coming to a halt...

- Unproven or non-existent consumer related business cases
- Business cases based on "anchor tenancy" rejected by transport operators
- > B2C access only, no value-added services
- High profile failures in related industries (Connexion by Boeing)

While other deployments are thriving!

- > B2E or M2M-driven applications model instead of B2C only
- Numerous new RFPs/RFIs screaming for onboard access
- High dependency on young technology companies
 - Broadreach, Qinetiq, Pointshot: gone
 - Nomad, Icomera, 21 Net: proven deployments
- Large players moving in the market
 - Cisco (Finnish Rail, Trenitalia)
 - > Nokia Siemens Networks (Thalys)
 - > Orange, Capgemini, Eutelsat, Alstom (SNCF)



Lessons from the Muni-WiFi Space



Failures: B2C Only Models

Chicago backs away from muni Wi-Fi

In an interesting alignment of announcements, Chicago is putting its plans for a municipal wireless network on ice on the same day that EarthLink, one of its potential partners, announced 900 lay-offs, including the president of the company's muni division.

UPDATE EarthLink's role in San Francisco hangs in the balance

San Francisco's proposed municipal Wi-Fi network has been pushed back again—this time at the request of EarthLink, the provider tapped to build it. The company asked the city's board of supervisors to delay a vote scheduled this week until at least September. That's after the company's board of directors is expected to review its future direction in the muni market.

Tampa opts for downtown hot-spot, delays city-wide deployment

After considering deployment of a city-wide wireless network, the Tampa City Council determined today that it would opt, instead, for a downtown hotspot.

Two more EarthLink deployments on hold

Muni networks in the twin beltway cities of Alexandria and Arlington, Virginia, have joined cities in a holding pattern as EarthLink determines its future in the market.

Source: Esme Voss MuniWireless



Failures: Anchor Tenancy Model

Moving Beyond Single-Use Public-Access Models

Source: Daniel Aghion, W2I

Midway into 2007, intensive press coverage of the U.S. local-government broadband-wireless market continues both in the business media and in mainstream print and broadcast outlets. Whether in <u>BusinessWeek</u> or on <u>NPR</u>, the stories often target the financial and political weaknesses associated with citywide wireless deployment models that center on single-use public-access models. Often naming Philadelphia and San Francisco, the reports typically cite low demand and quote dissatisfied network users complaining about their unsatisfactory customer experiences.

Cities Scrap Municipal Wireless Plans

Written By: Steven Titch

Published In: Info Tech & Telecom News Publication Date: September 1, 2007 Publisher: The Heartland Institute

Anchorage, Alaska and Corona, California have discontinued their municipal wireless projects after MetroFi, the private industry partner in both cities, said it could not offer free service without a commitment from each municipality to be an "anchor tenant" on the system.

The decisions, which came in July, signal a reexamination of the so-called private-public partnership model for municipal wireless, which until recently has been viewed as a workable alternative to government-funded broadband networks, which over the years have accumulated a largely poor record.

Source: Heartland Institute



Successes: B2E Application Models

New Focus

Although some cities may face considerable short-term pain, EarthLink's reorganization may be the reality check that the municipal broadband market needs.

Too many municipalities continue to focus on large, ambitious public wireless projects that have no clear path to profitability. The latest example: Long Island's Nassau and Suffolk counties are embarking on a public broadband effort with an untested integrator.

In stark contrast, the most successful municipal broadband projects typically involve a municipal department (police, public works, etc.) deploying a key application (public safety, video surveillance, automated meter reading, etc.) that delivers a clear return on investment. Corpus Christi (Texas), Buffalo (Minn.), Phoenix (Ariz.) and Providence (R.I.) and many other cities have thriving municipal broadband networks running government applications.

Once a municipality succeeds with an application deployment, it's far easier to build a case to offer limited or comprehensive public broadband access.

Source: Esme Voss MuniWireless

Recommended Reports https://muniwireless.microcast.biz/reports.php

Recommended readings http://www.muniwireless.com/article/articleview/6135/1/3/



So what can we learn?



What is the Best Business Model?

It's all about services

- WLAN access has become a commodity
- Only value-added services can generate revenues or cost-savings
- > Which are the requirements of value-added services?
 - Interactivity (dynamic content adaptation)
 - Personalization (send to the right user at the right place at the right time)
 - User-friendliness ("click and run")

It's all about early adopters

- > Early adopters are not only road warriors or geeks
- > Early adopters are also
 - security personnel (ex: Fort Myers Airport)
 - public safety agencies (ex: Paris Subway)
 - > field maintenance crews (ex: Cairo Airport)
 - public transport workforce (ex: Dutch Rail)



Example: Value-Added B2C Services

Contents of the Services and Internet Access Portal

Entertainment videos (solection: Orango). Under the entry "Video" an "Entertainment" section offers 6 short films, including 2 for children. These

videos are partially renewed each week (2 seneral films and 1 film for children).

Entertainment or information services

These are organised around several centres of interest aimed at making a journey by TGV an enjoyabli and relaxing interlude.

Geolocalisation (development: Cappemini with the support of TBWA and Textuel). A map showing journe progress in real time: the train's position on its rout and its speed. Interactive tourist information: the ma interest.

Videos (selection: Orange: supplier: France 24; Agenc the entry "Video", a space for "News" offers a telev > "Tourist" content (renewed overnight) as well as 6 current events pro



Games (selection: Orango, supplier: Oberone), 30 sames, to be downloaded to personal computers, are available free of charge for one hour. Beyond that, the passenger can buy the game by accessing the supplier's Internet site. Games are renewed in series of three every month.

News (selection: Orange; supplier: AFP, Météo France). Contents are classified by theme and updated every 15 minutes by AFP press wire service, and every 3 hours for the weather forecasts.

In French: la Une (+ dossier du Jour): France: Monde: Politique: Economie: Sports: Football: Célébrités: Source: SNCF Press Kit

Useful TGV or tourist services

These services offer information concerning the destination of the journey currently being undertaken, ideas for future trips and information concerning

area through which the train is trevelling and offers a information on the destination of the current trip is automatically foregrounded, The same depth of content is available on all of the TGV's eastbound destinations and other main TOV destinations in France.

The main themes cavered are Europe, Economy, Post Local Information (selection: Orango, supplier:AFP). The AFP news bullet inslane uploaded every 15 minutes for the following French regions: Alsace-Lorraine, Champagne-Ardenne, le-de-France.

> Useful addresses (selection: Grange; supplier: Gtyvox). Addresses are updated every month under the following categories: Restaurants: Hotels; Nightlife: Bars, Evenings-out and clubbing, Discotheques.

> Entertainment (selection: Orange: supplier: Cityvox). Programmes are updated. every 15 days under the following categories: Cinema: Theatres & Shows: Concerts.

> Walks and sightseeing tours (selection: Orange: supplier Cityvox), Recommendations and programmes are updated every 15 days under the following categories: Exhibitions & Art; Children's outings; Sightseeing for tourists;

> Favourities (selection: TGV; supplier: tgv.com). This is information on main TGV destinations: Alx on Provence, Arles/Nimes; Nice, Dijon; Lyon; Annexy; Nantes; St-Malo, Quimper, Bordeaux; Vannes and Bayonne,

> These cities are classified into four categories according to the type of stay proposed: In town: In the country: In the mountains: At the seaside.

Contents are selected for TCV journeys and classified according to whether they are: Practical ("How to get there"); Not to be missed: With children: In 2 or 3 days.

> TGV content.

Timetables and bookings (development: Capgemini; supplier, journeys-

This service is available constantly, accessible on-screen in the left-hand bar. Customers can fill in the data for their proposed journey (place of departure, destination, date and time) and are then linked directly to the journeys-suctions website and the screen showing the results of their requests.

Traffic information (development: Capeemin); supplier; journeys-sncf.com). With a simple click, passengers can access the SNCP's information pages on the state of train traffic.

Prices (development: Capgemini; supplier: TGV). The home page is divided into Information for Occasional Leisurg Passengers, Frequent Leisurg Passengers and Business Passengers.

Services (development: Capgemini: supplier: TGV). The home page is divided into information for Leisure Passengers and information for Business Passengers. There is also an interactive map of the train in this section.

Planet TGV (development: Capgemint supplier: TGV). This section presents the history of the TGV in a few words and pictures as well as the products offered In the TCV Boutique.

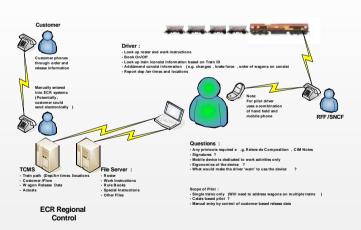


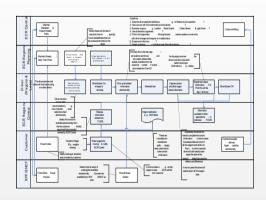
Example: Value-Added B2E Services

Customer Statement

In recent years EWS has made considerable investments in improving the systems that support its core real-time processes. These investments have typically concentrated more on the main, centrally based, systems as opposed to the 'sharp-end' interface with mobile staff or equipment. Having created such improved systems, it is now appropriate for EWS to consider improving this 'sharp-end' interface, in order to deliver things like improved driver efficiency, timely consist reporting and engineering maintenance management.

This statement is valid for many TOCs







Process Analysis



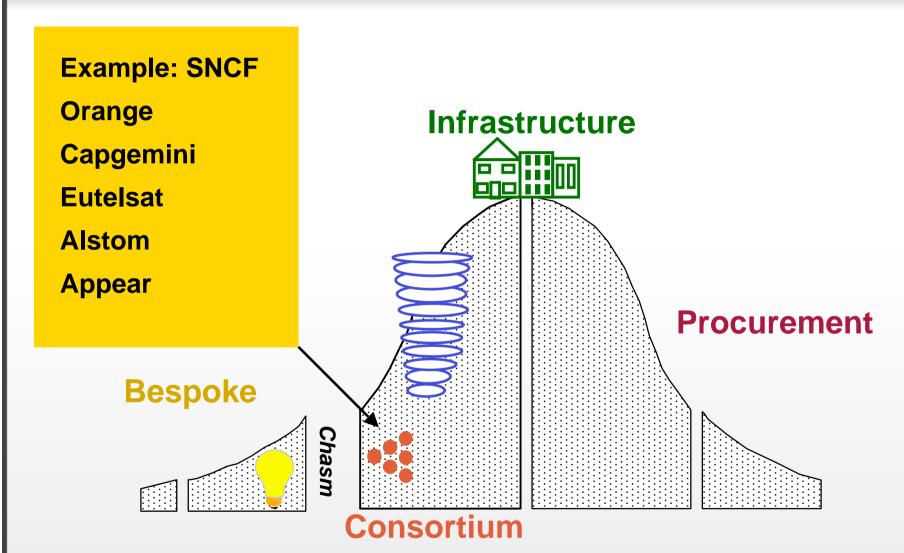
Functional Mapping



Mobile Solution



What is the Best Engagement Model?

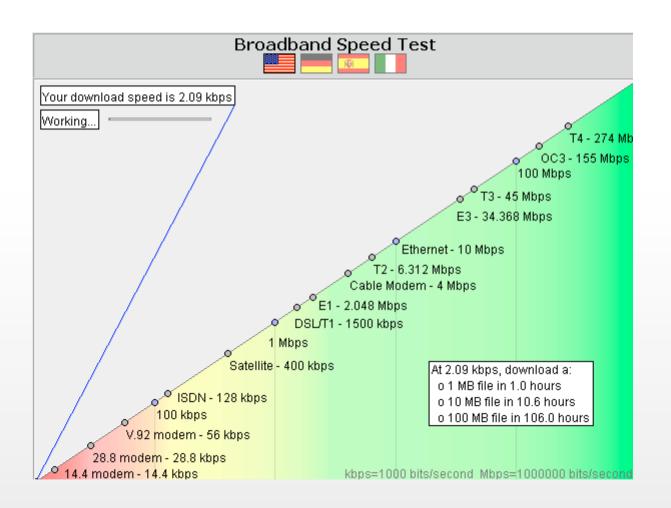




User Experience

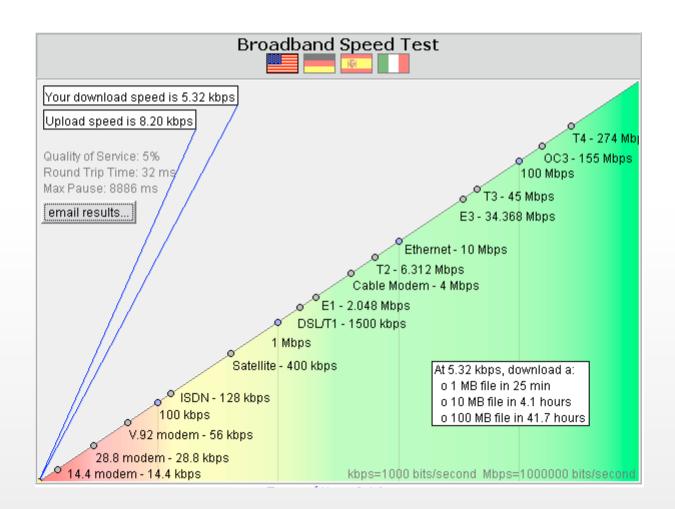


On board an (unnamed) train



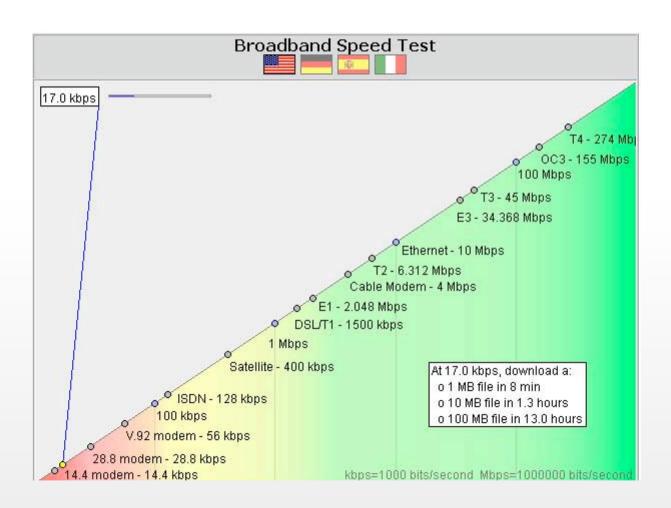


On board an (unnamed) train





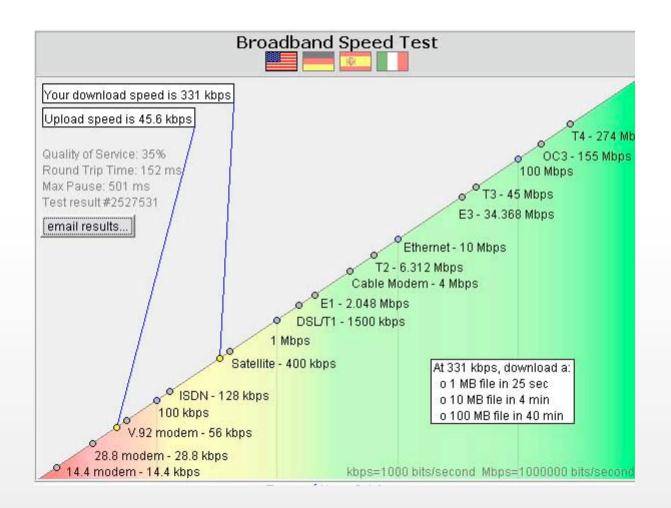
On board an (unnamed) train



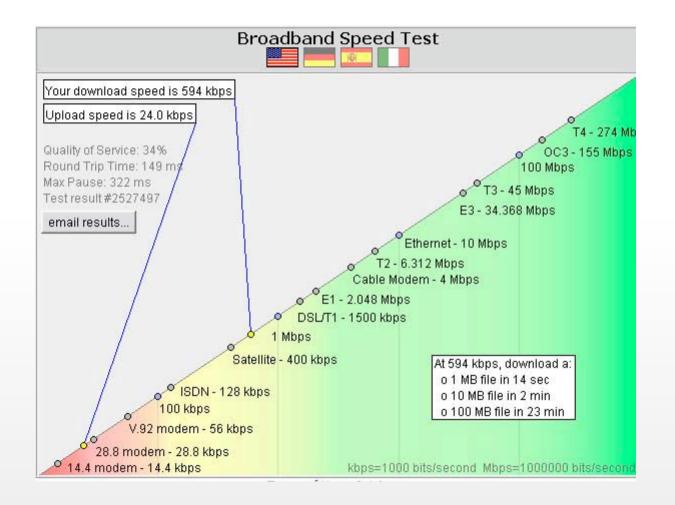




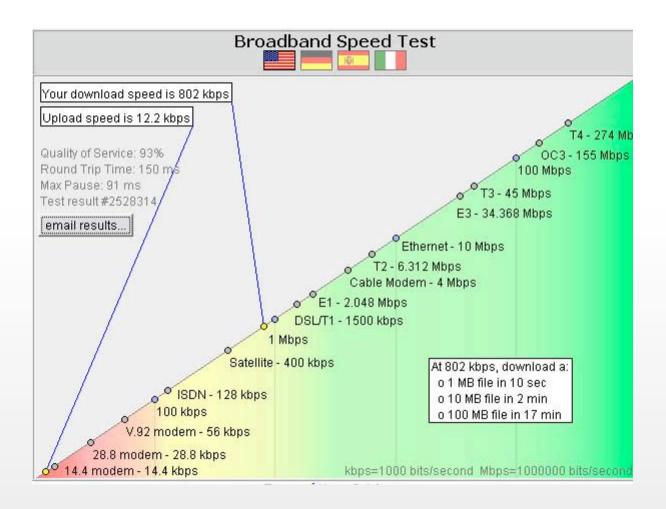














Technology Choices

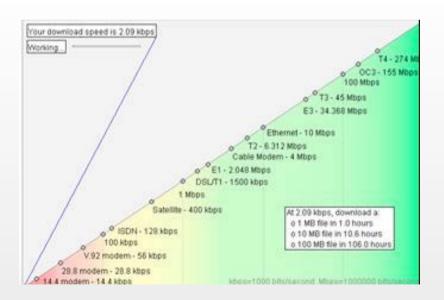


Real-Time Experience vs Real-Time Communication

Implementing a ground-board broadband connection in a train is technically challenging and costly

Intrisic technical limitations and high communication costs do not allow train operators to propose a quality of service similar to what can be offered on the ground: an 8Mb/s standard offering in a train cost many times more than a classical home broadband package

Are passengers ready to cope with a poorer Internet service offering when they are travelling for a relatively high price?



Real-time but no bandwidth



Real-Time Experience vs Real-Time Communication

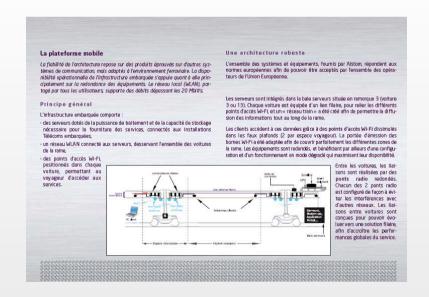
When travellers are questioned about Internet services during their trip, they are more talking about "real-time experience" than real-time communication.

They want to have the feeling information is personalized, dynamic and up-to-date. What happens "behind the curtain" does not matter.

As soon as the train operator is able to propose them a "real-time experience" based on a dynamic, customized access to up-to-date information during their journey, a proper value proposition can be built.

Some of this content may be cached locally and synchronized regularly in order to reduce real-time bandwidth costs.







Technology Components



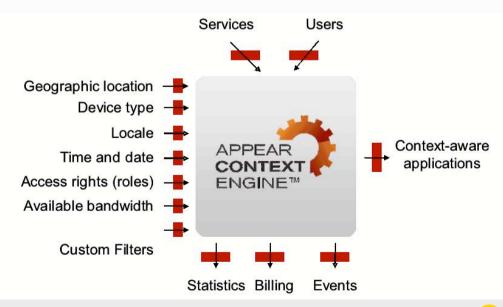
What is Really Innovative?

Context-aware bidirectional file transfer for M2M synchronization

Instead of sending very large files (ex: 50Gb) where only 10% of the files are relevant to a specific train in a specific situation, context-awareness allows a dramatic optimization of file transfers.

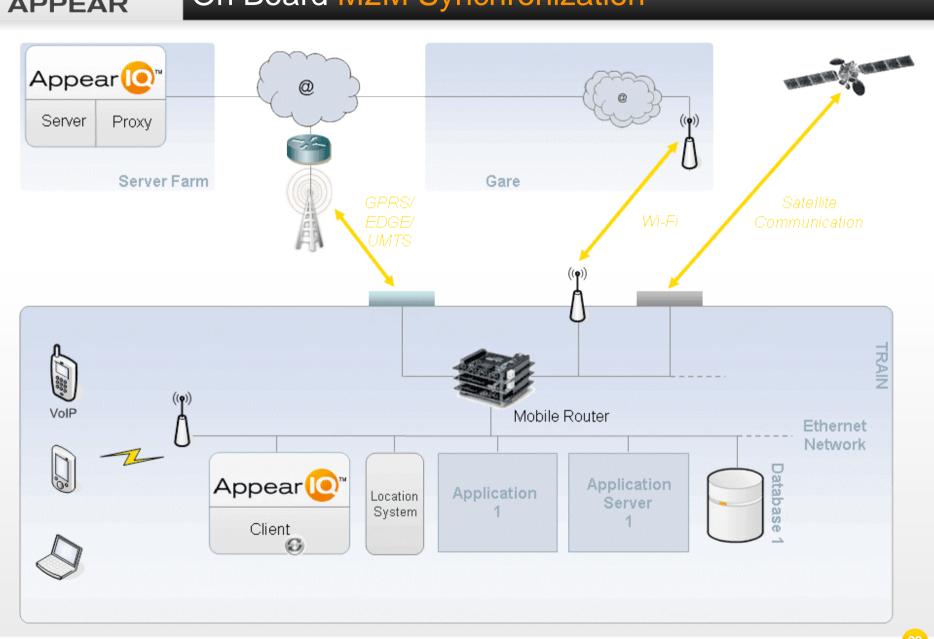
If the Train ID, its current route, its location, the time of the day/day of the year, the available bandwidth (available IP bearer) are known when sync is triggered, the file transfer, created on the fly according to this context, is then customized and much smaller.

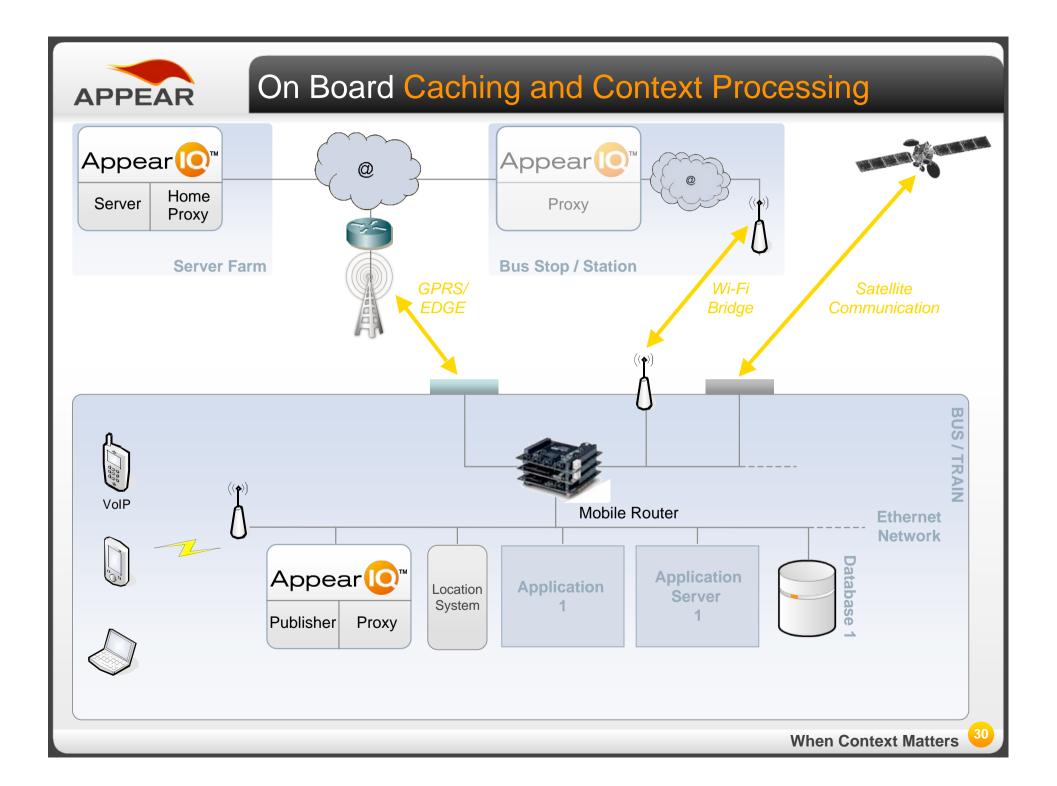
Distributed architect





On Board M2M Synchronization

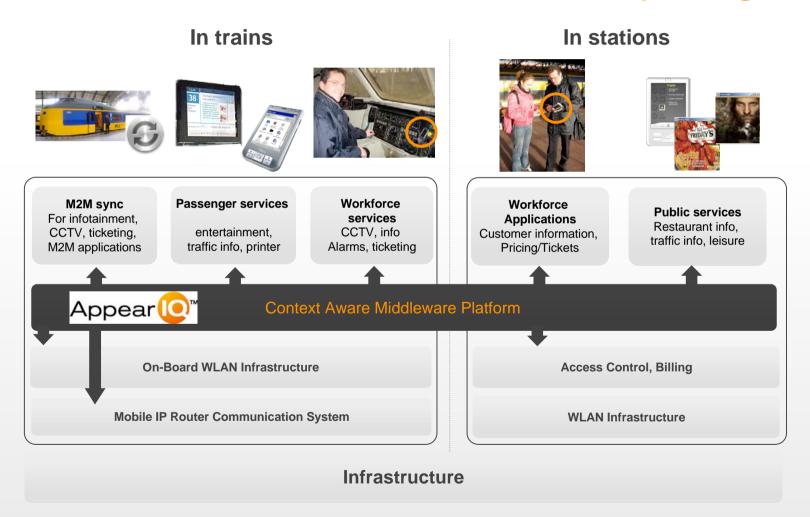






Horizontal Platform vs Vertical Silos

With same mobile middleware, possibility to manage trains, stations, mobile services towards mobile staff and passengers





What's Next? Supporting new Wi-Fi devices



iPhone



iPhone



iPod Touch



Windows Mobile, Symbian, Linux







And many others...



Google Android



gPhone (Samsung)















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