

Chris Aylett

CEO

Motorsport Industry Association

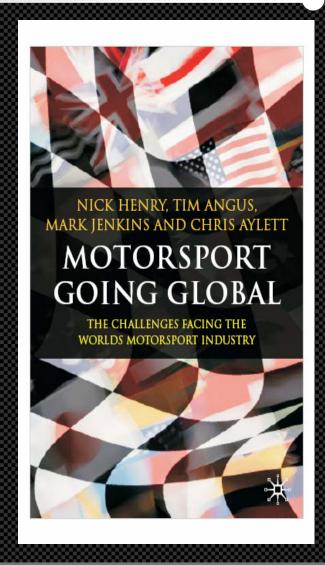


Motorsport Going Global

- The definitive economic study of the global motorsport industry
- Benchmarks 16 national motorsport industries the "Global Starting Grid"

Includes interviews with:

- Herb Fishel, Former Head of Racing, GM
- Sir Jackie Stewart, 3 x F1 World Champion
- David Richards, Prodrive and Aston Martin
- Dott. Gian Paolo Dallara, Dallara
- Dr. Pat Symonds, Director of Engineering, Renault F1
- Peter Digby, Managing Director, Xtrac





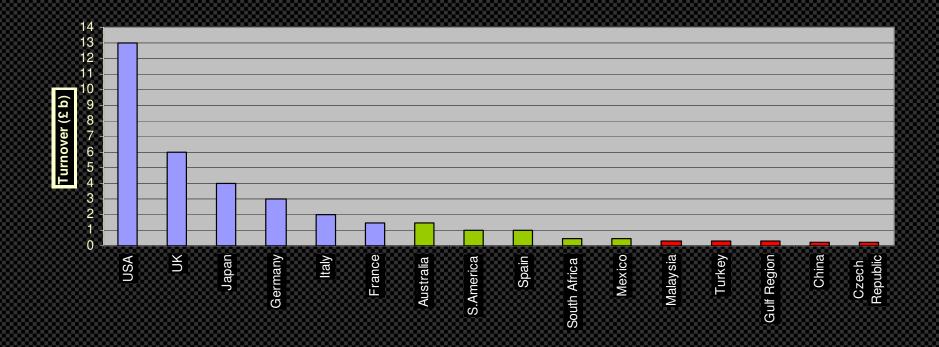
Motorsport

Industry Metrics

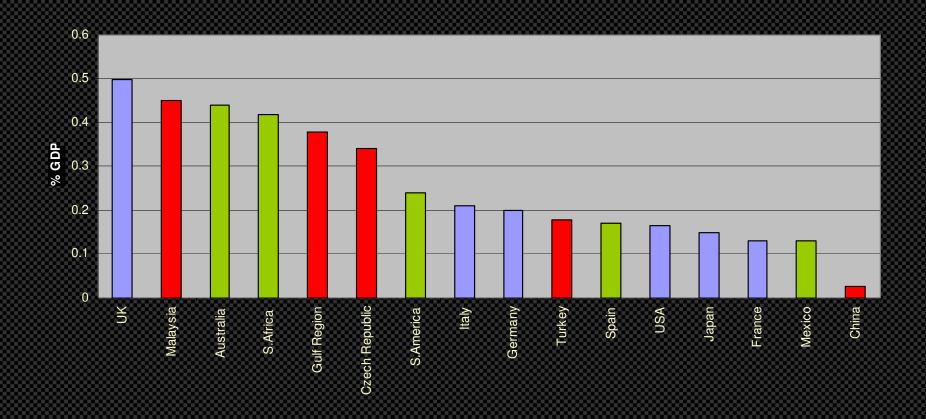
Indicators	Global Measure in 2005
Total value of Annual Motorsport Sales in Engineering and Services	£50bn (US\$ 100 bn)
Motorsport Turnover as percent GDP	0.23%
Permanent Paved Circuits (including ovals over 1/4 mile but not kart)	600
Competition License Holders	1,000,000
Global Chassis Constructors (F1, WRC, WTCC and A1GP)	22
Number of Racing Series: Global	4 (F1, WRC, WTCC, A1GP)
Regional	10 (Champcar, IRL, NASCAR, GP2, FIA GT, LMS, 4 FIA
Global Motorsport Events (F1,WRC, WTCC and A1GP	56 across 29 countries
Average F1 Viewing Figures per Event (Sports Marketing Surveys)	52.5m
Average WRC Viewing Figures per Event (wrc.com)	50.1m



The Global Grid: Motorsport Sales value by Country

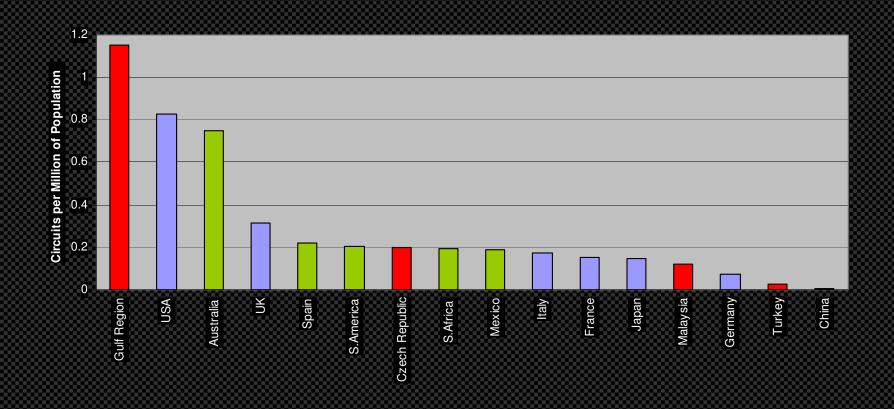


Motorsport Sales as % National GDP



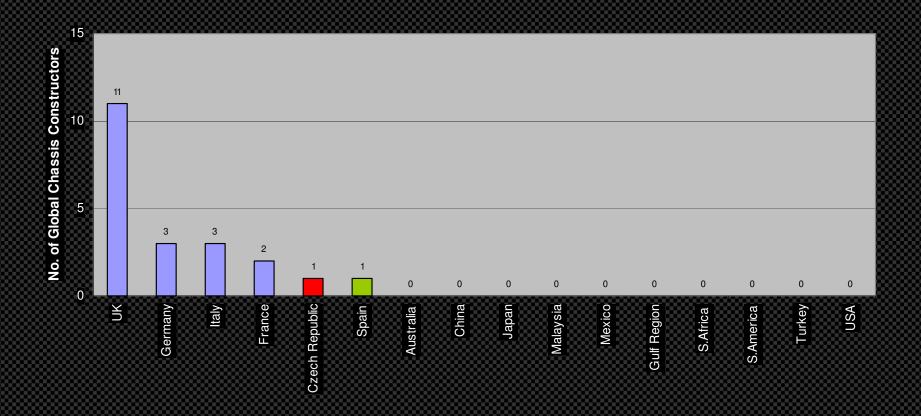


Number of Paved Permanent Circuits per 1 Million of Population





Number of Global Motorsport Chassis Constructors by Country





The Global Motorsport Industry: The Frontrunners

These four share 75% of world motorsport sales with
 91% of global chassis constructors and 41% of global racing series events

• <u>USA</u>: largest market, fundamentally remains domestic in outlook but expanding US-owned global presence

• <u>UK</u>: 50% of global constructors, no domestic mass production, long history of substantial inward investment

 Germany: Domestic OEMS (plus Toyota) and supply chain combined with overseas partnership and investment (UK and USA)

• Italy: strongest motorsport brand in world (Ferrari); new breed of constructors and suppliers (e.g.Dallara)

Global TrendItaly and USA gain at expense of UK



The Global Motorsport Industry: the Rest of the Grid

- In the Midfield: with less than 10% of world motorsport sales
- 1 of 22 global chassis constructors (SEAT Sport)
- 21% of global racing series events
- National motorsport industries or regional markets of moderate size with limited share of global industry despite significant racing heritage
- 'Regional gateways' to racing markets and cultures pursuing growth of cross-border/regional championships

Coming through the Field: with less than 3% of world motorsport sales

- 1 of 22 global chassis constructors (in 2005, Skoda Motorsport)
- 16% of global racing series events
- · Government-driven e.g. Malaysia, Gulf Region, Singapore

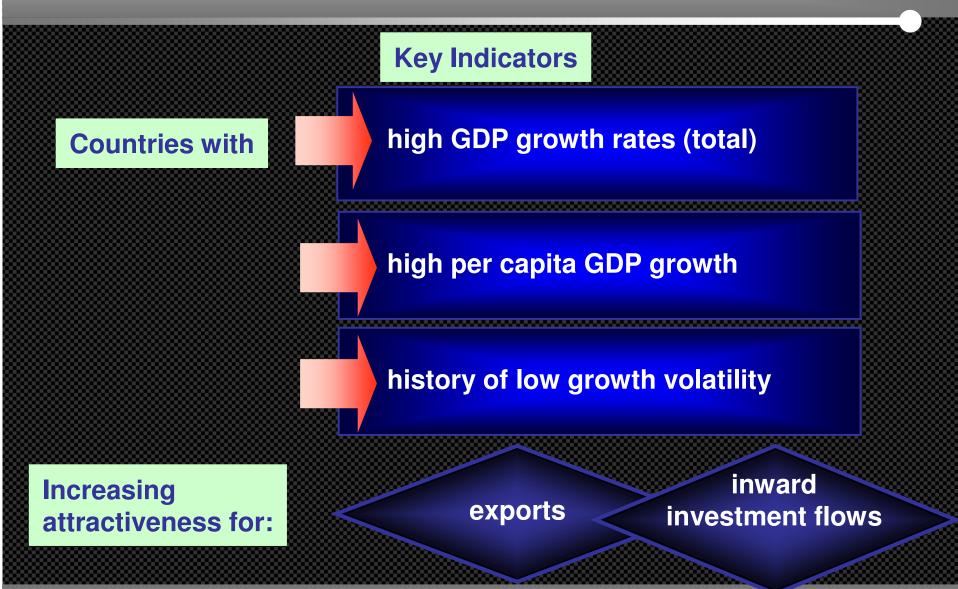


Motorsport Going Global

- Three nations USA, UK and Japan account for over 50% of global sales
- Just 56 <u>global</u> motorsport events attract global media coverage, viewing audiences and global sponsorship
- Globalisation of motorsport events away from Europe into developing new markets (e.g. China and the Gulf)
- Significant recent global "winners" are USA and Italy at the expense of Motorsport Valley UK
- Leadership changes are WITHIN the Frontrunner countries
- But what of China......and then India and Russia?



Major Growth Centres in 2020



Source: Deutsche Bank's Formel-G Framework
→ Foresight Model for Evaluating Long-term Growth



Major Growth Centres in 2020

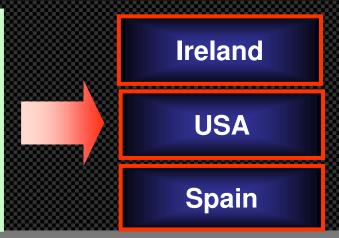
Countries with highest GDP growth rates overall during 2006 – 2020

India

Malaysia

China

Countries with high income levels and low volatility in the past



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Drivers of Economic Growth to 2020

KEY

DRIVERS

FOR THE

NEXT

DECADE

1 Population Growth

- the quantity of labour

Trade Openness
- promoting
competition and
faster learning

Investment Ratio

the accumulation of capital

Human Capital

-the quality of labour

2

3

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Global automotive: Future trends

- Major growth in emerging markets, especially China
- The emerging markets are setting the prices across the industry
- Increasing fuel price as oil supply declines
- Environmental concerns
- Demand for smaller more economical cars increasing
- Increased spend on R&D



Global motorsport: Future trends

- Major growth in emerging markets to provide new sales and suppliers
- Environmental concerns to be addressed
- Alternative technologies to broaden support
- Alternative business models to maintain activity



Contact Details

Motorsport Industry Association

Federation House Stoneleigh Park Warwickshire CV8 2RF UK

Tel: +44 (0) 2476 692600

Fax: +44 (0) 2476 69260

Email: chris.aylett@the-mia.com

www.the-mia.com